CHAPTER PRESIDENT LETTER

A belated Happy New Year to all. I am happy to report that the New England Chapter was awarded the “Award of Excellence – Owner Involvement” at the CMAA National Conference. This honor is bestowed on the Chapter having the most significant Owner involvement with its Chapter Meetings and Membership. This is a fitting honor to our Chapter as we are fortunate to have Owners such as Massport’s Carl Sciple and Ralph Jacobs and Harvard’s Ken Johnson participate at the Board level. We will not, however, rest on our laurels as one of our Chapter goals is to increase Owner involvement in our Chapter over the next year.

2007 promises to be an exciting year for our Chapter. Already we have kicked off the year with two interesting programs, and we have more exciting events planned.

In April Senator Steve Baddour, Chairman, Joint Committee on Transportation will join us for a discussion on important State transportation issues including the status of the Transportation Bond Bill. In May Bernard Cohen, Secretary of Transportation and Construction, will join us at the Awards Luncheon for a discussion on the Deval Patrick Administration’s Transportation Goals and Objectives.

At the 2006 Awards Luncheon we granted over $8,000 in Scholarships to deserving Construction management students. This amount represents a significant percentage of the total scholarships granted by all of CMAA’s Regional Chapters, a statistic that we are very proud of. We anticipate increasing our Scholarship awards significantly this year.

Our scholarship program is funded primarily by three sources 1) our monthly Chapter Meetings, 2) Special Programs such as the Chapter Review Course and 3) the Annual Golf Tournament. Last year our Golf Tournament raised over $13,000 and over 25 four-somes participated. The Tournament this year is scheduled for May 16th at the Sandy Burr Golf Course and we have some exciting events planned to make the day even more enjoyable. We have arranged for several special hole-in-one prizes that will be awarded to a lucky golfer. So sharpen up your golf swing and join us for a day of golf and networking, in support of our scholarship fund.

Richard Martone, PMA Consultants LLC
President, N.E. Region Chapter
CHAPTER MEMBER PROFILE:

HOUSSAM (SAM) H. SLEIMAN, P.E.
Director of Capital Programs and Environmental Affairs Department, Massachusetts Port Authority
by George Papadopoulos, URS Corporation

This column features interviews with active members of the New England Region Chapter of CMAA. Its focus is profiling members who have actively worked to improve Construction Management as a profession...

Since May 1, 2006, Sam has been the new Director of Capital Programs and Environmental Affairs Department for the Massachusetts Port Authority. As Sam shares some of his vision and ideas for the Department, it is evident that this is a new era for Capital Programs.

“The Capital Programs and Environmental Affairs Department is a client-focused, professional service organization that effectively programs and implements the Authority’s infrastructure capital investments through innovative and creative design/construction solutions based in sound financial management, safe work practices, and respect for the environment. We deliver this service through commitment to integrity, cooperation, and the pursuit of excellence.”

The above statement is the new mission of the Capital Programs and Environmental Affairs Department (CP). With their mission well-defined, the department looks ahead to its upcoming projects and challenges.

As safety is the number one priority for CP, the upcoming Centerfield Taxiway project is representative of this philosophy. The project involves the construction of a new taxiway which was conceived to minimize the number of runways which aircraft cross over, in turn, enhancing the safety of the airfield. Completion of the project is expected to be in spring 2009.

Another airport project on the horizon is the Consolidated Rental Car Facility. This facility was developed to provide a more efficient process by which to get to and from the rental car companies. By having one facility housing all the on-airport rental car companies, the number of buses/bus trips that circle the airport will be significantly reduced. This facility is expected to be under construction in two to three years.

The enhancement of the Conley Terminal is expected to be underway in approximately a year. Part of this project includes the installation of state-of-the-art cranes to load/unload container ships more proficiently.

As the new Director of CP, Sam recently shared the challenges that he is facing. “As the Department must operate within a well-defined budget, prioritizing and executing projects while maintaining operations and the business of the Authority, all within the financial constraints, is my number one challenge. I am currently analyzing the use of project contingency and evaluating the potential of having a project contingency collective for all projects. This would result in a reduction of the percentage requested upfront and, consequently, free up more funds which would allow for the execution of more projects for the Authority’s facilities. A second challenge is the investment of capital funds and resources in areas that will still allow the Authority’s facilities to be competitive with other nearby authorities. Proper planning and a clear vision are essential for success in this region. Investing and balancing between projects that are revenue generators and operational/security necessities is the third major challenge. Safety and security go to the front of the line when considering new projects and can never be compromised.”

Sam indicated, “The role of this PM is as an extension of the Authority’s staff and is a great advantage to the Authority as certain expertise which they could provide is unavailable within the department. And as the newly proposed legislation will require, projects that are greater than $50 million, the Owner’s PM will represent the Authority”. In the past two-three years, the Authority also had the opportunity to execute some of its projects using the CM-at-Risk delivery method and as Sam mentioned, “This delivery method has been working well for the Authority. Although it requires a careful negotiating process, it allows for getting projects completed on time, within budget and produces a high quality project.”

Sam also shared his thoughts about the CMAA community. “A great organization and much needed in the construction industry. However, it needs to attract more professionals and thereby increasing its membership. This can be achieved by encouraging an active participation of the industry. This will allow exposure to more case studies and sharing of knowledge which translates into a higher level of education. Continuing education should also be a requirement for CMAA members. With regards to the CMAA certification program, there appears to be an overlap with the P.E. certification. Many P.E.s would be attracted to a CCM certification if their P.E. certification was grandfathered in some way. This would allow them to take specific CM/PM courses and not being tested on subjects already covered in their P.E. certification.” This is valuable feedback from which the CMAA may benefit.

In closing, Sam stated, “Engineers, Construction Managers and Contractors are the groups that bring a vision into reality. As a professional organization, we must support these groups and increase the interest of new students in these fields in order to maintain a high level of quality in professionals and provide support for future generations”.

www.cmaanet.org

March 2007
Harvard Stadium turned 102 years young this year. This national landmark designed to resemble the Roman Coliseum is one of the oldest reinforced concrete structures in North America. This summer and fall, Payton Construction performed a major upgrade of the stadium interior with the addition of a new playing surface and grade beam for a winter Practice Dome. The change from a natural grass playing surface to a new state of the art “field turf” surface has been given resounding approval by the Harvard Alumni and Athletic Department.

The project was broken into 3 phases that will give Harvard Stadium the ability to support a more diversified list of activities in the future. The installation of the new field and drainage system will allow the stadium to be used year round for football, soccer and lacrosse events. The installation of the 100,000.0 sf practice dome will give the Athletic Department facilities for golf, baseball, softball and lacrosse winter practices as well as a much larger intramural sports program. The installation of the “Musco” stadium lighting will allow for a more flexible practice and event schedule.

Payton is currently installing the services to support the dome and stadium lighting phases of the project. The Practice Dome requires 2 three million BTU furnace units to keep it aloft through the winter months. Payton / Harvard are scheduled to inflate the dome just after Christmas. The “Musco” stadium lighting has been designed to fit within the historical railing system on the top of the stadium and will provide NCAA specified light levels for night time events. The lighting system will go on line in the spring of 2007.

Project Team: Payton Construction
Construction Manager: Geller Devellis, Inc.
Architect & Civil Engineer: Haley & Aldrich, Geotechnical Engineer/ Weidlinger
Structural Engineer: RDK
WIT CM STUDENT CLUB BRIEF, FALL 2006

CM STUDENT CLUB AT WENTWORTH STRIKES AGAIN by Cristina Cosma, Faculty advisor to CM Club

One of the most significant activities that the members of the CM Student Club at Wentworth Institute of Technology (WIT) were involved with during the 2006 fall semester was the AGC/ASC competition that was conducted on Saturday, November 11, 2006 at the Crowne Plaza Hotel in Fairfield, New Jersey.

It is the second year when the WIT team (graciously and efficiently coached by Prof. Scott Sumner) placed second in the Region 1 (Northeast) Competition, which includes schools such as Clarkson University, Central Connecticut, University of Maine, Roger Williams University, RIT, Old Dominion, Penn College, Penn State, Alfred State, Temple and SUNY ESF.

The WIT team of 6 undergraduate construction students participated in the Commercial Division of the competition (sponsored by Turner) in a bidding scenario that simulated the real-life bidding process for a medical facility at Yale. The team was required to estimate, schedule, prepare value-engineering studies, develop safety, quality and cost control procedures and answer varied technical questions based on a set of documents from an actual project given to the team on the morning of the first day. All written work was due at midnight of the first day.

On the second day the students were required to make an oral report on their findings and answer questions from a panel of industry jurors. The student team was judged on presentation skills, creativity, understanding of sound construction techniques, and thoughtful methodology.

Honor to the WIT student team comprising six bright and highly motivated CM students (Left to right in the above picture): Daniel Staruk, Anthony Roberto, Heather Martin, Michael Therriault, Michael Gawendo, and Adam Wood.
13TH ANNUAL AWARD LUNCHEON MAY 11TH

Featured Speaker:
Bernard Cohen
Secretary Transportation and Construction

Please join the New England Chapter of the Construction Management Association of America and your colleagues in recognizing outstanding individuals, students and projects in the following categories:

- Project of the Year
- Excellence in Program Management
- Student of the Year
- Person of the Year

**Agenda:**
11:30 - 12:00 Registration
12:00 - 12:25 Luncheon
12:25 - 12:50 Guest Speaker Secretary Bernard Cohen
12:50 - 1:30 Presentation of Awards

Friday, May 11, 2007
Radisson 57,
200 Stuart Street

**RSVP NO LATER THAN FRIDAY, MAY 4TH TO:**
Leslie Leonard, CMAA
23 Cutter Avenue
Somerville, MA 02144
phone (617) 623-4684, fax (781) 335-9503,
email lleonard@cbbgreenbush.com.

- CMAA Members $ 50
- Non-Members $ 60
- Table of 10 $ 500

Checks payable to CMAA

This is an important Scholarship Fund Raising Event. Thank you for your support.
2006 NATIONAL PROJECT ACHIEVEMENT AWARD WINNERS

At the 2006 National Conference and Trade Show, CMAA presented the following Project Achievement Award winners:

Buildings, New Construction Project

**Constructed value less than $30 M** – West Muskingum High School, Zanesville OH. CM by Project and Construction Services, Inc.

**Constructed value less than $50M** – Indian River and Sussex Central High Schools, Dagsboro, DE. CM by EDiS Company.

**Constructed value less than $100M** – Solano County Government Center, Fairfield, CA. CM by URS Corporation

**Constructed value greater than $100M** – Hoag Memorial Hospital Presbyterian – Sue & Bill Gross Woman’s Pavilion, Newport Beach, CA. CM by Jacobs Facilities, Inc

Buildings, Renovation/Modernization Project

**Constructed value less than $20M** – Ft. Suse Detention Center, Iraq CM by ECC International, LLC.

**Constructed value greater than $20M** – Barnes-Jewish Hospital CTICU & OR Renovation Phase 1A, St. Louis, MO. CM by S.M. Wilson & Co.

Buildings, Program Management

Rocky Flats Closure Project, Denver, CO. PM by Kaiser-Hill Company, LLC.

Infrastructure Project

**Constructed value less than $10 M** – Salt Creek Urban Runoff Treatment Facility, Dana Point, CA. CM by PBS&J.

**Constructed value less than $50M** – Intake Pumping Station No. 2 to Alfred Merritt Smith Water Treatment Facility By-Pass Pipeline Design-Build Project, Lake Meade, NV. CM by Parsons Water and Infrastructure.

**Constructed value less than $100M** – Interstate 95, Section RS3, Philadelphia metropolitan area, PA. CM by Hill International

**Constructed value greater than $100M** – Shoal Creek Filter Plant, Gwinnett County, GA. CM by Jacobs.

**Constructed value greater than $100M** – F. Wayne Hill Water Resources Center, Phase 2, Gwinnett County, GA. CM by CH2M HILL; Jordan, Jones & Goulding, Precision Planning, Inc.

Infrastructure Program Management

Lambert-St. Louis International Airport, W1W Airport Expansion, St. Louis, MO. PM by Jacobs, Parsons, Kwame Joint Venture

International Project/Program of the Year


CMAA SUBCOMMITTEES

**Golf** – John Phillips
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jphillips@bryant-engrs.com
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**Awards** – Ralph Jacobs
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WE ARE LOOKING FOR VOLUNTEERS TO ASSIST THESE COMMITTEES. IF YOU ARE INTERESTED, PLEASE CONTACT THE COMMITTEE LEADER
The Newsletter team hopes that all members had a joyous holiday season.

On October 26th CMAA co-sponsored a breakfast meeting with the AGC of Massachusetts on “Building Information Modeling . . . Integrated Building Process”. Mike Kenig, Vice Chair, Holder Construction, Atlanta; Markku Allison, AIA, VA; John Tocci, CEO, Tocci Building Corp. and others, discussed how technological evolution coupled with owner demand for better, faster, less costly construction projects are driving change in the construction industry. Change that will transform the industry as we know it today. How will these changes affect you as the designer? As the contractor?

On November 14, Messrs. James Eng (Director of Construction/Greenbush) and Roger Wilson (Design-Build Manager, Cashman/Balfour Beatty JV) provided an excellent presentation and update on the Greenbush Project. Their talk focused on the trials and tribulations experienced over the 4 and ½ years the project has been ongoing and how the flexibility of the design/build program allowed CBB and the MBTA to overcome various obstacles encountered along the way.

On December 12, 2006 Mr. Jay Cashman (Chairman of the Board, Jay Cashman, Inc.) offered his vision of the region’s energy needs and the future of renewable energy. Mr. Cashman’s presentation also focused on the status of the South Coast Wind Project as well as some smaller projects in various stages of development in Massachusetts.

CMAA and the Society of American Military Engineers (SAME) signed a “Memorandum of Agreement” in October 2006. Under the MOA, SAME will promote CMAA’s Certified Construction Manager professional credentialing program to its members and host a CCM Examination Review Course specifically for SAME members. At the February 6th Chapter Meeting, Debi Heims, SAME’s Boston past President, spoke briefly about the importance of the CMAA / SAME alliance

A CMAA study of compensation trends in Construction Management determined that the average professional construction manager in the United States earns slightly less than $117K annually and is expecting a raise in 2007. This study also found that companies with more than 100 employees earn more and the highest salaries are paid by companies with more than 10,000 employees. The study also found that Certified Construction Managers tend to earn more than non CCMs.

CMAA elected the following individuals into the 2006-2007 Leadership:

- **President-Elect** – William Van Wagenen Jr., Esq, CCM, CH2M HILL
- **Secretary-Treasurer** – Thomas Bishop, URS Construction Services
- **Vice President** – Cary Cardamone, Port of Long Beach, CA
- **Vice President** – Raoul Ilaw, PE, Parsons
- **Vice President** – James W. Mitchell, CCM, DMJM Management
- **Vice President** – Steven Routon, PE, HNTB Corporation
- **Director** – Jerry Gallagher, Gallagher Construction Services
- **Director** – Charles Levergood, Jacobs
- **Director** – Raymond Brady, CCM, MWH Americas, Inc.
- **Director** – James Morris, CCM, Harris & Associates

At the 2006 National Conference and Trade Show, CMAA bestowed its annual Distinguished Services and Distinguished Owner Awards and welcomed three new members to its College of Fellows:

- **Distinguished Service Award** – Robert Black Jr., CCM, managing partner of Capital Performance Management.
- **Distinguished Owner Award** – Cosema E. “Connie” Crawford, PE, senior vice president and chief engineer in the Department of Capital Program Management at MTA New York City Transit.
- **College of Fellows new members:**
  - Mansour Aliabadi, CCM, president and CEP of Vanir Construction Management
  - James D. Hobbs, Jr., Esq., a principal in the law firm of Wright Robinson Ostheimer & Tatum.
  - John B. Stetson IV, a Senior Expert Consultant with Capital Project Management, Inc.

**Upcoming Events:**

- **April 3, 2007** Chapter Meeting with Senator Steven A. Baddour, Chairman, Joint Committee on Transportation

- **April 10, 2007** Immigration: How Does it Affect Your Business? AGC of MA Conference Center

- **May 11, 2007** Awards Dinner - Speaker: Bernard Cohen, Secretary of Transportation and Construction

- **May 16, 2007** Golf Outing for CM Scholarships Sandy Burr Country Club in Wayland, MA
CMAA
Construction Management Association of America
New England Chapter

GOLF OUTING for CM SCHOLARSHIPS
Wednesday, May 16, 2007
Registration Begins 7 AM • Shotgun Start 8:30 AM
Sandy Burr Country Club in Wayland, MA

Sandy Burr Country Club was established in 1922 on scenic landscape in Wayland, Massachusetts on the tranquil Sudbury River, roughly 16 miles west of Boston. Sandy Burr, former host of the U.S. Open, is an 18-hole golf course designed by Donald Ross in 1922 that offers many trees, doglegs and bunkers. There are both open and narrow fairways that feature Bermuda turf and putting greens that feature Bentgrass. The course offers a hilly terrain and several holes with water in play to challenge a more experienced golfer. Visit www.sandyburr.com for directions & more info.

Corporate Sponsorship $800: Includes greens fees, cart, lunch for a foursome, and a sponsorship donation to the scholarship fund. Corporate Sponsors will be asked to kindly provide a suitable prize to be used for skill holes or raffle. Your corporate name will be prominently displayed at the tournament.

Sponsorship Without Golf $200: Includes sponsorship of either a hole or one of the tournament activities. Corporate Sponsors will be asked to kindly provide a suitable prize to be used for skill holes or raffle. Your corporate name will be prominently displayed at the tournament.

Individual Player $150: Includes greens fees, cart, lunch, and an individual donation to the scholarship fund.

Reservations will be made in order of checks received. Reserve your spot by completing and mailing the registration form below with a check payable to the “CMAA Foundation” to:

Nicole Boucher
Bryant Associates, Inc.
98 North Washington Street
Suite B1
Boston, MA 02114
nboucher@bryant- engrs.com

For questions, contact either: Kristen Kelley (617) 248-0300 x 2116 kkelley@bryant-engrs.com
John Phillips (617) 248-0300 x 2124 jphillips@bryant-engrs.com

Firm: ___________________________ Amount Enclosed: ___________________________
Contact Name: _________________________ Contact Phone: ___________________________
Player Names: 1. ___________________________ 2. ___________________________
3. ___________________________ 4. ___________________________
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Lawrence Sodano, Keville Enterprises  
Kenneth Johnson, P.E. Harvard University  
Rafael Castro, P.E. Jacobs Associates  
Ruth Hobbs, CDM  

**CERTIFIED CONSTRUCTION MANAGERS OF THE NEW ENGLAND REGION CHAPTER**

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