CHAPTER PRESIDENT LETTER

Welcome back to our Chapter Newsletter. It has almost been a year since our last issue and we have a lot of catching up to do! First, our Newsletter is under new leadership as Rob Collins, PMA Consultants, has taken the reigns from Joe Allegro as head of our Newsletter subcommittee. Rob promises to keep the committee on target and intends to bring the newsletter back to the quarterly schedule.

Since our last issue much has happened; at our Awards Luncheon last May, Transportation Secretary Bernard Cohen joined us as we granted 11 scholarships in the amount of $19,500 to deserving Construction Management students. This is a significant accomplishment and a substantial increase over the $8,000 that we awarded in 2006. Our generosity did not go unnoticed; at CMAA’s National Conference this past October our Chapter was awarded the Chapter of the Year, Excellence in Student Focus. This represents the second consecutive year that we received a Chapter of the Year award; this is no small achievement given that at the National level there are only five Chapter of the Year awards and we are competing against the 28 other CMAA Regional chapters. To bring home awards on consecutive years is something that our Board is very proud.

While these are significant achievements, our Board is eager to raise the bar even higher. Our ’07/’08 goal is to increase scholarship awards to $22,500. In order to accomplish this goal we must continue to be a financial stable organization. Our largest fund raising event is our Golf Tournament. The ’07 tournament was a sell out and by all accounts was a great success; just ask John Gray, Bay State Reprographics, the grand prize raffle winner of a flat screen TV. It was fitting that John took home the Grand Prize since he donated all the signage and program graphics for both the Golf Tournament and the Awards Luncheon. We encourage all members to assist in any way possible, become a sponsor, volunteer to assist with a committee, or help with the fund raising. The proceeds are used for a worthy cause, our scholarship fund.

In closing, I’d be remiss if I didn’t mention our growing list of Certified Construction Managers (CCMs.) This past November, 15 Chapter members passed the CCM examination. Ten of those are Massport employees who were led by Sam Sleiman, Director of Capital Programs. A true leader, Sam led by example and took the three day Standards of Practice course in the week leading up to the examination. Massport is just one of a growing list of Owners recognizing the value in having CCMs in their organizations.

Richard Martone, PMA Consultants LLC
President, N.E. Region Chapter

This Newsletter is published for members of the CMAA New England Region Chapter of the Construction Management Association of America for the purpose of informing the members of local and national news, chapter events and industry trends.

Articles published in the CMAA New England Region Chapter Newsletter contains the opinions of the authors and do not necessarily represent the position of the CMAA New England Chapter.

Inquiries regarding the newsletter can be directed by e-mail to: rcollins@pmaconsultants.com
In September of 2007 a coalition of construction industry organizations, including among many others, the Associated General Contractors (AGC), the Engineers Joint Contract Documents Committee (EJCDC) and the Construction Owners Association of America (COAA), introduced a host of new construction contract “standard” forms. The coalition calls the documents ConsensusDocs. Further, the coalition has announced that, in its view, the ConsensusDocs are the “new united voice for construction contracts.” The new ConsensusDocs include forms for general contracting, collaboration arrangements, design-build, construction management at risk, subcontracting and program management. A description of the collaborative process of creating the documents and the documents themselves may be obtained by a visit to the group’s website www.consensudocs.org.

Coalition members who have, in the past, produced their own contract forms have agreed to stop publishing such forms as the ConsensusDocs documents become available. Further, coalition members will invest in and share profits from the sale of the ConsensusDocs documents. According to the ConsensusDocs coalition, the AGC and the COAA took a leading role in the document drafting process and have plans to merge their contract document forms into the ConsensusDocs program in the near future.

At least as far as the AGC is concerned, the ConsensusDocs plan and forms are a partial response to the new form revisions published by the American Institute of Architects in November 2007. In September of 2007 the 600 member AGC Board of Directors unanimously voted not to endorse the new AIA forms. According to the AGC, their membership expressed reservations about new risk shifting clauses in the 2007 AIA documents that shifted project risk to parties outside the design profession. The AGC also expressed concern that some 2007 AIA documents provisions give the design professional too much control over project information and inter-team communications.

The AIA forms are heavily used in the industry and many construction managers and other industry professionals have become familiar, if not comfortable, with what are often seen as “standard” terms. The ConsensusDocs lend an interesting twist to the contracting process. The industry will, however, have to wait and see what impact new documents forms will have. Construction managers often play the role of team and coalition builder and information conduit in pre-construction and during the project itself. Accordingly, is behooves the pro-active CM to be aware of the new forms and different and changing industry “standards” and become familiar with the similarities and differences among the different contract forms.

The New England chapter of the CMAA will be presenting a comprehensive program on the new ConsensusDocs in early 2008. Please keep an eye out for the upcoming announcement.

In the early to mid 1960’s, as capital projects were getting larger and more sophisticated, an Owner-driven evolution of the construction industry began to emerge. Owners began looking for alternative measures to reduce the risks associated with project delivery, and to streamline their complex capital construction delivery processes. They wanted timely delivery, with central controls, and a unified team approach which focused on the Owner’s time, cost and quality objectives. These demands created the environment which spawned Construction Management.

Since that time, various management tools have been developed to enhance the ability of construction teams to be more successful in the delivery of capital projects. These tools included sophisticated scheduling techniques, fast tracking, value engineering, life cycle costing, and constructability reviews. But, apparently, in the new millennium, these tools are not enough.

In the 1990’s there appeared to be a marked decrease in construction productivity. Resolution of this problem required innovation, and, the direction for that innovation has already been established by our most meaningful resource: our clients.

As such, the construction industry is now in the midst of another Owner-driven transformation: one that seeks to repair what Owners perceive to be a flawed system.

In 2004, the Construction User’s Roundtable (CURT) issued a white paper entitled “Collaboration, Integrated Information, and The Project Life-Cycle in Building Design, Construction and Operation”. This report stated their belief that the construction process was being hurt by inadequate and poorly coordinated construction documents. In their opinion, the root cause of the decrease in construction productivity was a lack of cooperation between members of the design team, and, poor integration of construction information. CURT’s solution was to endorse the development of fully integrated, collaborative teams of stakeholders, enabled by information sharing, through building information models.

As a response to remedy the Owner’s concerns for more cost efficient construction, a decrease in construction documentation errors, and a
reduction in building management and maintenance costs, we have seen the rise of the call for Sustainable Design, and the use of Building Information Modeling (BIM) software.

BIM software has been in use since 1984, but the first official international release of the product was in 1987. It has seen limited use compared to other CAD programs, but its operational style has commanded increased attention and use.

The future of project design and delivery is Building Information Modeling (BIM). It is an intelligent, object-based, building modeling software which creates a database of the information that is generated by the design process. BIM will fundamentally change the building process, and, the quality of communication between project team members.

As Construction Managers, we need to be in the forefront of those forces that will change our industry. As Owner’s Representatives, it is our obligation to become attuned to the new issues that are emerging through the use of this technology. As this software is assimilated by our industry, CM’s will need to understand the concerns of the designers and other stakeholders, the Integrative Design Process that will result from BIM’s use, and, how to best manage that process.

I suggest that we simply consider BIM as a new tool in the Construction Manager’s Risk Management toolbox.

BIM software products allow design team members to simulate the construction and operation of a facility. Users can create “virtual buildings”, with virtual structural elements such as walls, floor slabs, roofs, doors, windows, ductwork, plumbing, etc. These CAD programs provide their users with drafting objects to be used in the design and construction documentation process. The drafting objects are imbedded with data describing the construction products that they represent.

The resulting model, the Building Information Model, is therefore a data-rich digital representation of the facility. This data can be extracted in the form of 3D models for use by various members of the design team, such as the structural, mechanical, electrical and plumbing consultants. By analyzing the information that can be generated, the various members of the design team can assist one another in making decisions that will improve the process of designing and building the facility.

CM’s should consider the following points for managing BIM-based collaboration:

**QUALITY (3D)**
Due to the greater degree of accuracy in construction documents, more Owners wish to engage the services of architects and consultants who are actively designing via Building Information Modeling. When choosing a design team for the owner, we should require that the consultants use BIM software products from the same vendor, and, that they also employ ancillary software that is completely interoperable. BIM software allows designers to create a 3-dimensional digital model of a building, as opposed to 2-dimensional building plans. This allows the designers not only to simulate a facility’s construction, but also its’ operation. Almost all of the coordination errors that plague disconnected 2-dimensional drawings become obvious when a 3D model is generated. Interoperable software has the ability to interface with different versions of the BIM software models without creating inaccuracies in the digital model, or requiring tedious data re-entry. BIM also provides a vehicle for determining the potential energy use and the energy efficiency of a particular building design. This feature has gained the favor of both Owners and Facilities Managers.

**SCHEDULING (4D)**
The design team that you select will be of particular value to the Owner when the 3D BIM model is linked to the construction scheduling function found within the software package. The 4th dimension, time, can be added to the 3D model to generate an animation of the schedule. This is invaluable to the contractor when coordinating the work of subcontractors. It may also be a valuable tool for evaluating the effects of schedule delays.

**COSTS (5D)**
This is the area that provides the most value to the CM-Architect-Contractor col-
laboration. A true BIM contains quantity and assembly information. With a 2D process, a quantity take-off must be done each time an estimate is generated. A properly coordinated BIM could just be updated to provide estimates quicker, and with greater frequency. Turn-around time could be reduced from 2-3 weeks to 1-2 days. This would provide the designers with information that can be used to guide the design, rather than repair it, once it has already exceeded the budget.

The 4D and 5D functions will allow the CM to present the Owner with various “what if” scenarios, in order to evaluate, and to ensure, the most efficient use of materials and labor. Design teams that are actively engaged in BIM modeling are reporting reductions in construction costs, reductions in time it takes to build a facility, and reductions in change orders that are not related to Owner requested revisions during construction.

Emerging developments and standards in integrated project delivery will support the CM in the development of collaborative design teams, in setting higher quality standards, and, in providing better overall value to the client. The management of Building Information Modeling tools, and related interoperable technologies, will help CM’s to develop a process that is more efficient and responsive to our client’s needs.

Implementing these new risk management tools will require some flexibility in adopting a new management style, based on the premise of Collaborative Design. This process requires teamwork, and a shared sense of responsibility, to insure success. Issues such as risk allocation, changes in the nature of professional liability, joint ownership of documents, control and use of the data, new contract provisions, and new compensation structures, have not been fully resolved. To support our relationships with our collaborative partners, our leadership style must be both participatory and facilitative. Instead of using the traditional management style of command and control, we must emphasize a system wherein the leader serves, guides, and empowers the team members to achieve their goals and objectives. This will be accomplished through joint decision making and the establishment of project performance goals at the beginning of the design process.

CM’s who develop these competencies, and understand how to employ BIM as a risk management tool, will insure that the client gets the best return on his investment, and, will gain a competitive advantage over those who do not.
Boston, MA – November 14, 2007 – Wentworth Institute of Technology today announced six students in the Institute’s construction management program placed first in the Commercial Building division at the 2007 Associated Schools of Construction (ASC) and Associated General Contractors (AGC) Regional Student Competition in Fairfield, NJ. The Wentworth students utilized their training in construction, engineering technology, presentation, and group projects to propose a four-story parking garage building, which included extensive site work, to be constructed on the campus of Yale University with an estimated cost of $11-12 million.

The students earned the opportunity to represent the region at the national championship in Las Vegas in March 2008, and they won a cash prize of $2000, which will help defray the cost of attending the championship.

The competition required the participating teams to prepare a construction plan, estimate, construction schedule, safety plan, key issue analysis proposal and formal presentation to the clients. The judges were representatives of the actual project at Yale University and were impressed how well the Wentworth team answered their difficult questions.

Team members include Mike Gawendo, Adam Wood, Steve Gelinas, Joe Wayne, Nick Rouleau, and Jared Crowley. Professor Scott Sumner of the Department of Civil, Construction, and Environment served as the team’s coach.

The event was co-sponsored by the ASC and the AGC and through generous donations by local construction companies, and the competition was conducted by Whiting-Turner Construction, a major commercial contracting corporation.
Each year since 1995, the CMAA New England Region Chapter has presented awards to recognize exceptional achievement in the New England construction management community. In order to recognize the work of excellent project management teams as well as outstanding industry leaders, the awards are presented in seven categories:

- **Project of the Year**
  - Public Project, construction value less than $10 Million
  - Public Project, construction value $10 - $50 Million
  - Public Project, construction value $50 - 100 Million
  - Public Project, construction value greater than $100 Million
  - Private Project, construction value less than $10 Million
  - Private Project, construction value $10 - $50 Million
  - Private Project, construction value $50 - $100 Million
  - Private Project, construction value greater than $100 Million

- **Excellence in Program Management**
- **Green Building Project of the Year**
- **International Project of the Year**
- **Most Innovative Project of the Year**
- **Person of the Year**
- **Student of the Year**

**THE 2008 NEW ENGLAND CHAPTER AWARDS PROGRAM WILL BE HELD ON**

**Wednesday, April 16, 2008**

**Radisson Hotel Boston, 200 Stuart Street. Boston**

Nominations are to be received by March 7, 2008.

Please refer to the 2008 Awards Program flyer for detailed information following this page concerning the nomination categories and the nomination instructions.

**Last Years Awards Recipients:**

- Keville Enterprises - Fargo st. Chassis Maint. Facility
- PMA Construction Services - Forest Ave. Playing Field & Tennis Courts
- U.S. Army Corp of Engineers - Construction of Border Patrol Stations
- RF Walsh Project Management, Inc. - West Revere School Complex
- HNTB Corporation - Runway 14-32 and Associated Taxiways
- PB Americas, Inc. - Logan Airport Central Garage Repairs and Expansion
- Diversified Project Management, Inc. - Double Tree Guest Suites Hotel Building Envelope Project
- Gilbane Building Company - WPI Bartlett Center
- Bond Brothers - Quissett Campus Redevelopment
- Bovis Lend Lease LMB, Inc. – Watermark
- Bovis Lend Lease LMB, Inc. – Intercontinental Hotel & Residences
- Heery International, Inc. – Worcester Technical High School

**Person of the Year Award 2007**

Charles T. Buuck, Turner Construction Company
The criteria that CMAA New England Region Chapter will use to evaluate nominations focuses on the elements of COST, SCHEDULE, QUALITY, and overall PROJECT MANAGEMENT which exemplify the CMAA Standards of Practice. The Awards Committee will specifically consider project outcomes, overall project management, safety, quality management, cost management, schedule management, project complexity, innovation and creativity and customer satisfaction as the basis for award.

Twelve (12) copies of each nomination must be received by 4:00 pm EST, Friday March 7, 2008 at:

CMAA New England Region Chapter,
c/o Ralph L. Jacobs
Massachusetts Port Authority,
One Harborside Drive, Suite 200 S,
East Boston, MA 02128-2909

The awards will be presented on April 16th, 2008
Please call Ralph Jacobs at (617) 568-5970 if you have any questions.

**Nominating Instructions for Project of the Year:**
Projects are eligible if substantial completion was achieved in CY 2007. Submit twelve copies of a letter of nomination of not more than four typewritten pages, which should include at least the following:

- The Category (e.g. public project with construction value less than $10 million)
- The Project Nominated
- The Nominator, name and telephone number
- The Construction Manager
- The Owner
- The Designer (Architect/Engineer)
- The General Contractor
- Project Schedule, planned and actual
- An assessment of the project’s complexity, design quality and construction quality
- The Project Delivery System (e.g. design-bid-build, CM at risk, design-build)
- Project Bid Amount and Final Construction Cost, indicating management of cost growth/reduction
- Safety Record during construction
- Evaluation of the cooperation and teamwork of the whole project team
- New/Innovative Approaches employed to make project delivery more efficient

**Nominating Instructions for Excellence in Program Management:**
CMAA defines Program Management as the practice of professional construction management applied to a capital improvement program of one or more projects from inception to completion. Comprehensive construction management services are used to integrate the different facets of the construction process - planning, design, procurement, construction and activation - for the purpose of providing standardized technical and management expertise on each project. One award will be given to the firm that best reflects this definition. Submit twelve copies of not more than five typewritten pages. There may be appended not more than four supporting pages, one side only.

**Nominating Instructions for Student of the Year:**
Submit 12 copies of a letter of nomination of not more than one typewritten pages, one side only and a copy of current transcripts. There may be appended to that letter not more than two supporting pages, one side only.

**Nominating Instructions for Person of the Year:**
Submit 12 copies of a letter of nomination consisting of not more than two typewritten pages, one side only. There may be appended to that letter not more than three supporting pages, one side only.

Please call Ralph Jacobs at (617) 568-5970 if you have any questions.
The Newsletter team hopes that all members had a joyous holiday season.

We have had several interesting breakfast programs held at Wentworth Institute thus far in the fall of 2007. We began the 2007-2008 year on September 11, 2007 with a Discussion on Casino legislation, which has been a hot topic in the Commonwealth of MA in 2007, particularly in Middleboro and Suffolk Downs. Senator Morrissey gave an outstanding presentation on the Senate and Legislature progress on Casino Development in Massachusetts and how this will affect our industry.

Our second program was held on Tuesday, October 9, 2007, with an informational presentation by Katherine Craven, Director of the Massachusetts School Building Authority (MSBA), and an update on the implementation of the 2004 school construction grant reform legislation, including reforming the management of the distribution of state school building grant funds. Ms. Craven also provided an update of the MSBA program and future plans for K-12 school construction.

Our third Program was held on Tuesday, November 13, 2007 with our featured speaker: Alex Bardow, Bridge Engineer for the Massachusetts Highway Department. Mr. Bardow, discussed the state’s ongoing bridge inspection and maintenance programs, as well as the Massachusetts’ reaction to the Minnesota bridge collapse.

Our fourth program was held on Tuesday, December 11, 2007 discussing the New Worcester Trial Courthouse which was has recently completed on-time and under budget and celebrated its formal dedication in October. This facility was the first CM at Risk project done by DCAM and will be a the model for the new Chapter 193 legislation that allows public work in Massachusetts to be constructed utilizing the CM at Risk project delivery method. Bill Kearney (Project Executive) and Mike O’Brien (Project Manager) from the Gilbane Building Company provided the CM at Risk services for this project and presented a “Lessons Learned” session. They discussed several issues pertaining to executing work utilizing the CM at Risk delivery method.

We also have some exciting programs and events planned in 2008. In January we will offer a panel of professionals in a lively discussion on the LEED certification program and what effect this will have on the current and future Green Building construction. In February 2008 we are planning a discussion on the Fort Devens Development/Mass Development. There will also be two additional events to be announced for March and April.

In addition to these exciting programs, our annual CMAA Awards Ceremony event will take place on April 16, 2008, and the annual Golf Tournament will take place again in May of 2008. (Date to be announced). Both of these events are our two major scholarship fundraisers for the year.

You may have noticed a slight difference in the way the New England Chapter has been communicating our events with you. We have partnered with the AGC of Massachusetts to help us streamline and improve communication of our important events. Key features of this new process are as follows:

E-mails will be delivered from the AGC domain, we no longer will use the cmaanewengland@cmaane.org e-mail address Registration for Chapter events will be coordinated through the AGC’s office.

E-mail your registration notice to memberservices@agcmass.org.
Please send checks for your reservations to:
c/o CMAA New England
888 Worcester Street, Suite 40
Wellesley, MA 02842

We no longer will be sending multiple notices of Chapter Events. When you receive an e-mail notifying you of the event, promptly make your reservation.

We believe this new communication method is a big step forward for our Chapter and it will help us be more efficient in delivering our services. We welcome your feedback and hope to see you at the October Chapter Meeting.
There are many, many organizations with whom the New England Chapter of the Construction Management Association of America (CMAA) has had highly successful joint efforts in various efforts/arenas/capacities. The following is a partial listing of those organizations to whom the New England Chapter CMAA owes a big thanks: Bond Brothers; PMA; Keville Enterprises; URS; MOCA Systems; Seyfarth-Shaw; HNTB; Turner; Gilbane; Wentworth; Northeastern; Harvard; WPI; MIT; Suffolk; Skanska; Bryant; US Army Corps of Engineers; RF Walsh; PB Americas; Bovis Lend Lease; Heery; CDM; Fay, Spofford & Thorndike; Jacobs Edwards & Kelcey; Beacon; Vollmer; Earthtech; ECC; Stantec Dufresne-Henry; Tishman; Massachusetts Convention Center; CA/T; HDR; Stone & Webster; Spaulding & Slye; Barletta; Bechtel/Parsons Brinkerhoff; HW Lochner; Cashman; Shawmut; Greiner; ICF Kaiser; Cambridge Seven; DMJM+Harris; SOM; BNP; DeMatteo; Mintz Levin; MassPike; MWRA; MHD; DCAM; Allegro Construction Services LLC; American Plumbing and Heating; Barr & Barr; Barsom & Assoc.; Bay State Reprographics; Beacon Consulting Gp; Briggs; CTA; Donovan & Hatem; EFI Global; G&R Construction; Haley & Aldrich; Hinckley Allen & Snyder; Balfour Beatty; LVI Environmental; MJ Flaherty; STV; TEC; TRC Environmental, WT Rich; The Shaw Group; and Massport.

Our deep appreciation goes to all of the above listed organizations, the professionals from them and others I’m sure that we have inadvertently overlooked, for their work in developing and refining the Construction Management profession.
NEW MEMBERS
OF THE NEW ENGLAND REGION CHAPTER

Craig Hammel, Student – University of New Hampshire
Chris Adams, Nobis Engineering
Kurt Jelinek, Nobis Engineering
Courtney Moore, Nobis Engineering
Tarek Chehab, City of Cambridge
Russell Adams, PE, Bryant Associates, Inc.
Jeffrey Bryant, PE, Bryant Associates, Inc
Michael Avant, Parsons
Donna Malmquist, Student – New England Institute of Technology
Peter Sarapas, Bay State Reprographics
Michael Bertoulin, CCM, Parsons Brinkerhoff
M. Michael Rahgozar, CCM, URS Corp.
Robert Gersh, CCM, PE, Naval Facilities Engineering Command
Michael McIntyre, DMJM H&N
Len Grillo Jr., Keville Enterprises, Inc.
Joseph Allegro Jr., PE, Allegro Construction Services, LLC
Jonathan Hausner, Seyfarth Shaw LLP
Joseph Farrell, Bovis Lend Lease
John Hurst, Bovis Lend Lease
Henry Erickson, Erickson Consulting, LLC
William Anderson Jr, PE, The Rise Group
Frank Kennedy, RF Walsh Project Management, Inc.
Clark McCormick, CCM, PE, PMA Consultants LLC
John Eddy, Student – Wentworth Institute of Technology
Paul Maclelland, Vela Systems, Inc.
Lawrence Bacher, Gilbane Building Company
Joseph Lewin, Allston Development Group Harvard University

NEW CERTIFIED CONSTRUCTION MANAGERS
OF THE NEW ENGLAND REGION CHAPTER

Russ Ames, Massachusetts Port Authority
Kay Barned-Smith, Massachusetts Port Authority
Mike Bertoulin, PB America
Rick Bessom, Massachusetts Port Authority
Anthony Bongarzone, Massachusetts Port Authority
Katie Choe, Massachusetts Port Authority
Clark McCormick PE, PMA Consultants LLC
Stephen McHugh, Massachusetts Port Authority
Robert Pelland, Massachusetts Port Authority
Mary Elizabeth Reddy, Massachusetts Port Authority
Paul Showstead, Massachusetts Port Authority
Keith Sibley PE, Bechtel Infrastructure Inc.
Houssam H. Sleiman, PE, Massachusetts Port Authority

ATTENTION NEW MEMBERS

As our New England Chapter membership continues to grow, we would like to announce a few important points that we know will be extremely beneficial to our future success, and hope will be beneficial to your relationship with CMAA:

CMAA New England has many sub-committees that generally need volunteers – we encourage your involvement.

We are currently initiating a student mentoring program – this is a fantastic way for many of us to pass on critical knowledge to future generations. With less than 10 hours of your time, you can provide tremendous guidance to a local Construction/Engineering college student as they prepare to join our industry. Please contact Ralph Jacobs for details.

We encourage everyone to attend our regular CMAA Breakfast presentations; these are generally scheduled once per month and offer very informative presentations from industry established members.

If there are any suggestions that you may have, we encourage you to communicate or thoughts to our CMAA Board Members.

Finally, we thank you for your participation. And, we hope that you will soon see the value of being a affiliated with this organization as our current 4,000 firms and individuals have.

IN ADDITION TO THE 13 INDIVIDUALS LISTED ABOVE THE FOLLOWING INDIVIDUALS ARE CCMs IN THE NEW ENGLAND REGION:

Edward Bond, Jr., Bond Brothers, Inc
Steven Borgerson, Woodmeister Corp.
Richard Carlson, U.S. Army Corps of Engineers
Peter Collins, Heery International Inc.
David Duane, Fay, Spofford & Thorndike
Paul Goguen, Bechtel
Paul Hemphill, MOCA Systems
James Hughes, Massachusetts Turnpike Authority
William H. Ivey, Department of Veterans Affairs
Brian LaMont, Environmental Chemical Corporation
Paul L’Heureux, U.S. Army Corps of Engineers

Scott Libby, PE, PMA Consultants LLC
Jeffery Luxenberg, R. F. Walsh Company, Inc
Stephen Marshall, Massachusetts Port Authority
Mark McDowell, Hill International, Inc
James Mitchell, DMJM H&N
Thomas Monticup, The Whiting – Turner Contracting Company
Manuel Neves, Jr., self employed
Rod Ramsay, PE, Heery International, Inc
Carl Sciple, PE, Massachusetts Port Authority
Christopher Simmeler, PMA Consultants LLC
E. Scott Sumner, Wentworth Institute of Technology
Robert Gersh, US Navy, Naval Facilities Engineering Command
Mark Crudup, Gilbane Building Company
Marc Zawatsky
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WE ARE SEEKING
contributors for upcoming newsletters from you. Those contributions could include technical articles, descriptions of projects, or profiles of individual or firm members. In addition (space permitting) we will offer a “Want Ad” service whereby individuals and firms can match up.

If you have information you would like to contribute, or if you have ideas about information which you’d like to run by us, or if you have ideas about what other types of material you’d like to see in the newsletter, please contact Board Member Rob Collins at rcollins@pmaconsultants.com

Thanks very much - we look forward to developing an interesting and informative newsletter!